

Flagship partners provide the anchor for activating our social impact priorities

Break down barriers and promote inclusion

Lift-up communities in crisis after disaster







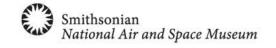
















Inspire the next generation of leaders

Fly towards a more sustainable future

United 2018-19 Community Affairs priorities

Integrate the social impact strategy throughout the company

- Develop consistent, companywide evaluation criteria for nonprofit partnerships/engagements
- Coordinate cross-divisional activation of key partnerships (e.g. Special Olympics) for maximum impact and efficiencies

Enhance engagement opportunities for our colleagues and customers

- Expand global volunteerism program providing turnkey opportunities for employees to participate
- Launch enhanced Charity Miles program to engage Mileage Plus members

Celebrate our story

- Rollout new "Every Action Counts" visual identity
- Promote anchor partnerships through compelling stories/campaigns that highlight our customers, employees and community members

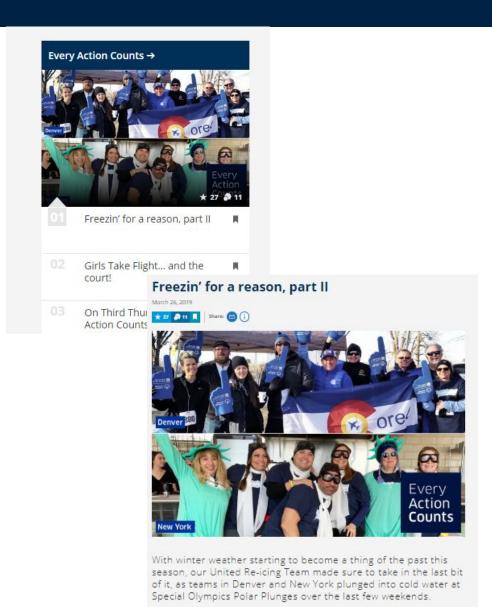
Celebrating our story

- Collaboration across stakeholder groups
- Taking the time to find stories, invite sharing
 - Individual connections to organizations and causes
 - Connection to the "why" it's important to United
- Reinforce rationale through <u>storytelling</u>
 - Leverage available assets by stakeholder
 - Create opportunities to engage, call to action





Celebrating our stories through Every Action Counts









Reservations Travel information Deals & offers MileagePlus®

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United in the community





At United, we believe in connecting people and engaging local communities to make a difference.

United employees provide thousands of hours of volunteer service each year through community outreach projects in the cities where our customers and co-workers live and work. We partner with organizations such as the American Red Cross, Boys & Girls Clubs and Make-A-Wish. Our programs include Adventure Bear delivery, Fantasy Flights and Volunteer Impact Grants, which recognize our employees' passion for service by providing grants to the organizations where they volunteer.

Please visit the Charitable partnerships page to learn more about our community

Where do we have content today

- https://www.united.com/web/en-US/con tent/company/globalcitizenship/commun itv.aspx
- https://www.united.com/web/en-US/con tent/company/globalcitizenship/sponsors hips/default.aspx
- https://www.united.com/web/en-US/con tent/company/globalcitizenship/pride-flie s-with-us/community-outreach.aspx
- https://ft.ual.com/Community-Affairs
- https://hub.united.com/sp/purposes/





Q

Travel

Our Shared Purpose

Inside United

Operations

Big Metal Bird

Global citizenship



Lifting up immigrant families in California



We take a united stand against



We commit to a cleaner future